

ASX Announcement

Board strengthened with appointment of Major General Andrew Bottrell AO, CSC & Bar, DSM (retired)

Aurora Labs Limited (“A3D” or “the Company”) (ASX: A3D) is pleased to advise it has appointed Major General Andrew Bottrell AO, CSC & Bar, DSM (retired) as a Non-Executive Director, effective 5th March 2026.

Major General Bottrell is a highly respected senior Defence leader with more than 39 years of distinguished service in the Australian Army and broader national security sector. He graduated from the Royal Military College, Duntroon, in 1987, and throughout his career, he held increasingly complex command and staff appointments across the Army, the Joint Staff, and wider whole-of-government appointments.

In addition to operational deployments to Antarctica, East Timor, Iraq and Afghanistan, he also served on exchange with the US Army and completed a senior executive industry secondment with multinational corporations in the UK and US, further strengthening his international and commercial acumen.

On promotion to Major General, he was appointed Commander of the Joint Agency Task Force for Operation Sovereign Borders, leading Australia’s complex whole-of-government counter-people smuggling operation. His final appointment between 2019-2023 was as Head of Land Systems Division within the Capability Acquisition and Sustainment Group, overseeing all acquisition in the Land Domain for the ADF, including the establishment of the Guided Weapons and Explosive Ordnance (GWEO) Enterprise.

Major General Bottrell holds a Bachelor of Business and Master of Integrated Logistics Management from RMIT, A Master of Defence Studies from the University of Canberra, and a Master of Arts (Strategic Studies) from Deakin University, and is a graduate of the Harvard Business School Advanced Management Program.

Following his military career, Major General Bottrell founded Rockpool Partners, a boutique strategy and capital platform focusing on delivering national resilience outcomes across the pillars of National Security, critical infrastructure, and emergency management. He also serves as a part-time Industry Professor and Chair in Defence & Security Capabilities at Deakin University.

As a Non-Executive Director of Aurora Labs, Major General Bottrell will contribute independent strategic oversight and guidance across defence engagement, capability development pathways, government liaison and international partner alignment. Drawing on his extensive experience spanning senior military leadership, whole-of-government coordination and defence industry integration, he will support the Board in strengthening the Company’s strategic positioning and advancing its growth initiatives within sovereign and allied defence markets, including working alongside a leading multinational group and global authority in the development of complex weapon systems, MBDA (refer ASX



announcement: 15 December 2025).

Non-Executive Chairman, Mr David Trimboli said: *“Major General Bottrell brings a rare depth of strategic leadership and defence sector insight. His understanding of capability delivery, cross-agency collaboration and operational imperatives will be invaluable as we pursue opportunities within defence programs and expand engagement with government, industry and allied partners. His appointment reflects our ongoing commitment strengthening governance, networks and reinforcing strategic expertise at the highest level. We look forward to leveraging his capabilities as we advance our growth trajectory across the broader defence ecosystem.”*

As part of Major General Bottrell’s fees, he shall receive 2.5 million options exercisable at 14 cents per share. The options shall have a 2 year term and be subject to Shareholder approval. In addition, Major General Bottrell has elected to take part of his Director’s fees in the form of shares rather than cash, which will be accommodated under the Company’s Employee Incentive Plan and also be subject to Shareholder approval.

-ENDS-

This announcement has been approved for release by the Company’s Board of Directors

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ABOUT AURORA LABS

Aurora Labs Limited (“the Company”), an industrial technology and innovation company that specialises provision of 3D metal printed parts for Defence, Oil and Gas and Resources applications, the development of 3D metal printers, and associated intellectual property. The Company is developing advanced propulsions systems for Unmanned Aerial Systems (UAS) for the Defence sector.

Aurora Labs is listed on the Australian Securities Exchange (ASX: A3D)

FORWARD LOOKING STATEMENTS

This announcement contains forward-looking statements which incorporate an element of uncertainty or risk, such as ‘intends’, ‘may’, ‘could’, ‘believes’, ‘estimates’, ‘targets’ or ‘expects’. These statements are based on an evaluation of current economic and operating conditions, as well as assumptions regarding future events.

These events are, as at the date of this announcement, expected to take place, but there cannot be any guarantee that such events will occur as anticipated or at all given that many of the events are outside Aurora’s control.

Accordingly, Aurora and the directors cannot and do not give any assurance that the results, performance or achievements expressed or implied by the forward-looking statements contained in this announcement will actually occur. For further information, please contact: enquiries@auroralabs3D.com